





Best Practice Network

Funding Options

for Schools

Details of
DfE Scholarships
& Apprenticeship
Levy funding
inside!

WE ARE ALSO:

An accredited ECF training provider A registered apprenticeship training provider



National Professional Qualifications

From September 2021, a reformed suite of NPQs is available to teachers and leaders. The reformed suite of qualifications includes a number of improvements and additions.



How are the NPQs being reformed?

To best address the broad range of responsibilities of current and aspiring middle leaders, the Middle Leadership NPQ has been replaced with three new specialist NPQs.

These specialist qualifications are:

- National Professional Qualification in Leading Teaching (NPQLT)
- National Professional Qualification in Leading Behaviour and Culture (NPQLBC)
- National Professional Qualification in Leading Teacher Development (NPQLTD)

The reformed suite of leadership NPQs includes:

- National Professional Qualification in Senior Leadership (NPQSL)
- National Professional Qualification in Headship (NPQH)
- National Professional Qualification in Executive Leadership (NPQEL)

For more information, please visit outstandingleaders.org/npg

Why take a reformed NPQ?

NPQs are suitable for school leaders at each stage of their career.

Benefits for schools include:

- Increased workforce capacity, capability and confidence
- Staff retention and succession
- Research-based improvement activity addressing priority needs

DfE Scholarships

Teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England will be able to access a fully funded NPQ from Autumn 2021, to support teachers and pupils following the disruption to learning faced as a result of COVID-19.

OUR PROGRAMME LEAD

Yvonne is passionate about ensuring schools and academies have the best leaders. She has extensive national, regional and local experience working in the areas of school improvement, the self-improving school system, leadership professional development and training.



Yvonne Gandy Programme Lead: NPQ

NPQ in Leading Teaching (NPQLT)

Funding options

- **E** Scholarships available for teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England.
- Apprenticeship funded route coming soon. Contact us to learn more.

Benefits

NPQLT gives participants all of the essential knowledge, skills and concepts that underpin successful leadership of teaching. Participants will learn how to:

- Contribute to the creation of a culture of high expectations across the school
- Support colleagues to plan effective lessons
- Support colleagues to avoid common assessment pitfalls
- Encourage colleagues to use high quality, reliable assessment without creating unnecessary workload
- Access and draw on the best available evidence and research

AT A GLANCE

Course Duration: 12 months Face-to-Face Events: 3 events Online Learning: 38 hours

Coaching: 6 hours

Total Learning Hours: 82 hours

Final Assessment: Case study scenario

Masters credits available

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

Colleagues with at least 3 years teaching experience. NPQLT is suitable for teachers who have, or are aspiring to have, responsibilities for leading teaching in a subject, year group, key stage or phase.

How is it delivered?

Participants will usually complete the qualification within 12 months and undertake a summative assessment task at the end of this period.

Our blended delivery model consists of 3 face-toface events, online study, webinars and coaching. Our nationwide delivery network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE), Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

Learn more at outstandingleaders.org/NPQLT

NPQ in Leading Behaviour and Culture (NPQLBC)

Funding options

- **£** Scholarships available for teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England.
- Apprenticeship funded route coming soon. Contact us to learn more.

Benefits

NPQLBC gives participants all of the essential knowledge, skills and concepts that underpin successful leadership of culture and behaviour. Participants will learn how to:

- Contribute to the creation of a culture of high expectations across the school
- Support the development of a positive, predictable and safe environment for pupils
- Support pupils who need more intensive support with their behaviour
- Align professional development priorities related to behaviour and culture with wider school improvement priorities
- Access and draw on the best available evidence and research

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

Colleagues with at least 3 years teaching experience. NPQLBC is for teachers who have, or are aspiring to have, responsibilities for leading behaviour and/or supporting pupil wellbeing in their school.

How is it delivered?

Participants will usually complete the qualification within 12 months and undertake a summative assessment task at the end of this period.

Our blended delivery model consists of 3 face-toface events, online study, webinars and coaching. Our nationwide delivery network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE), Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

AT A GLANCE

Course Duration: 12 months Face-to-Face Events: 3 events Online Learning: 38 hours

Coaching: 6 hours

Total Learning Hours: 82 hours

Final Assessment: Case study scenario

Masters credits available

NPQ in Leading Teacher Development (NPQLTD)

Funding options

- **E** Scholarships available for teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England.
- **£** Apprenticeship funded route coming soon. Contact us to learn more.

Benefits

NPQLTD gives participants all of the essential knowledge, skills and concepts that underpin successful leadership of teacher development. Participants will learn how to:

- Become adept in supporting initial teacher training, Early Career Teachers and the wider development of all colleagues across the school
- Develop expertise across a number of specialist areas related to their role (e.g. designing professional development)
- Review and evaluate practice in order to get the best outcomes for staff and young people
- Make evidence-based decisions and approach leading teacher development in an effective and efficient manner
- Access and draw on the best available evidence and research

AT A GLANCE

Course Duration: 12 months Face-to-Face Events: 3 events Online Learning: 38 hours

Coaching: 6 hours

Total Learning Hours: 82 hours

Final Assessment: Case study scenario

Masters credits available

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

Colleagues with at least 3 years teaching experience. NPQLTD is for teachers who have, or are aspiring to have, responsibilities for leading the development of other teachers in their school or specifically trainees or teachers who are early in their career.

How is it delivered?

Participants will usually complete the qualification within 12 months and undertake a summative assessment task at the end of this period.

Our blended delivery model consists of 3 face-toface events, online study, webinars and coaching. Our nationwide delivery network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE), Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

NPQ in Senior Leadership (NPQSL)

Funding options

- **£** Scholarships available for teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England.
- Apprenticeship funded route available. See page 12.

Benefits

- Improve outcomes for pupils in participant areas of responsibility
- Develop your confidence to effectively take on a leadership role and support your team
- Critically evaluate your own leadership practice
- Create your own flexible study plan around other work and personal commitments
- Access cutting-edge leadership theory and engaging online multimedia content
- Facilitation and support from serving school leaders
- Access and draw on the best available evidence and research

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

NPQSL is suitable for senior leaders with crossschool responsibilities, for example, an experienced middle leader, a deputy head, a special educational needs co-ordinator (SENCO), an advanced skills teacher or a senior member of staff.

How is it delivered?

NPQSL makes use of a blended delivery model consisting of face-to-face events, online study, webinars and coaching. Participants will complete the qualification within 18 months and undertake a summative assessment task at the end of this period.

Participants will attend 4 face-to-face events. Our nationwide delivery partnership network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE) Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

AT A GLANCE

Course Duration: 18 months Face-to-Face Events: 4 events Online Learning: 38 hours

Coaching: 10 hours

Total Learning Hours: 98 hours

Final Assessment: Case study scenario

Masters credits available

NPQ in Headship (NPQH)

Funding options

- **Scholarships available for teachers and leaders employed in state funded schools and** state funded organisations that offer 16-19 places in England.
- Apprenticeship funded route available. See page 13.

Benefits

- Improve outcomes for pupils and staff within your school
- Develop your confidence to effectively lead and support the whole school
- Critically evaluate your own leadership practice
- Create your own flexible study plan around other work and personal commitments
- Access cutting-edge leadership theory and engaging online multimedia content
- Facilitation and tutor support from serving school leaders
- Gain valuable support from an experienced leadership coach to hone your leadership skills
- Access and draw on the best available evidence and research

AT A GLANCE

Course Duration: 18 months Face-to-Face Events: 5 events Online Learning: 38 hours

Coaching: 10 hours

Total Learning Hours: 112 hours

Final Assessment: Case study scenario

Masters credits available

Learn more at outstandingleaders.org/npqh

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

NPQH is suitable for those who have recently been made headteachers or who are highly motivated to become headteachers, and no more than 18 months from applying for headship.

How is it delivered?

NPQH makes use of a blended delivery model consisting of face-to-face events, online study, webinars and coaching. Participants will complete the qualification within 18 months and undertake a summative assessment task at the end of this period.

Participants will attend 5 face-to-face events. Our nationwide delivery partnership network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE) Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

Additional Support Offer for new headteachers

Available with the reformed NPQ in Headship, this programme offers one-to-one coaching and a range of resources to help you flourish in your new role.

NPQ in Executive Leadership (NPQEL)

Funding options

- Scholarships available for teachers and leaders employed in state funded schools and state funded organisations that offer 16-19 places in England.
- Apprenticeship funded route available. See page 14.

Benefits

- Improve outcomes for pupils and staff across your trust or school group
- Develop your confidence to effectively lead and support across several schools or a trust
- Critically evaluate your own leadership practice
- Create your own flexible study plan around other work and personal commitments
- (<) Gain valuable support from an experienced leadership coach to hone your leadership skills
- (v) Debate and discuss experience and learnings with other highly motivated peers
- Access cutting-edge leadership theory and engaging online multimedia content
- Access and draw on the best available evidence and research

AT A GLANCE

Course Duration: 18 months Face-to-Face Events: 6 events (including 1 x 2-day conference)

Online Learning: 38 hours

Coaching: 10 hours

Total Learning Hours: 124 hours

Final Assessment: Case study scenario

Masters credits available

What do I need?

Eligibility criteria varies by NPQ (see website for full eligibility details). As standard, you must be able to evidence; level 5 or higher qualification, support and commitment from your sponsor (e.g. Head Teacher) and authorisation from your school that they will pay (where applicable).

Who is it for?

Colleagues who have been a headteacher for 3 years. NPQEL is suitable for colleagues aspiring to, or already in, leadership roles across more than one school. This includes headteachers, executive headteachers and directors of school improvement.

How is it delivered?

NPQEL makes use of a blended delivery model consisting of face-to-face events, online study, webinars and coaching. Participants will complete the qualification within 18 months and undertake a summative assessment task at the end of this period.

Participants will attend 6 face-to-face events (including 1 x 2 day conference) via the blended delivery model. Our nationwide delivery partnership network allows us to bring face-to-face training to a school near you and facilitated by local school leaders.

Participants access online learning and support via our virtual learning environment (VLE) Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content and submit work for assessment.

Learn more at outstandingleaders.org/npqel



Apprenticeships

Learn how apprenticeships can be used to recruit, upskill and retrain your staff.

Understanding Apprenticeships for Schools

All schools and nurseries have access to ring-fenced funding to support staff at all levels onto apprenticeship training programmes.

Apprenticeships are work-based training programmes designed to help employers train individuals for specific job roles.

- An apprenticeship can be for new and existing staff
- Apprenticeship training can be from Level 2 (GCSE equivalent) through to Level 7 (Masters level)

Best Practice Network is a national apprenticeship provider working exclusively with schools and nurseries to deliver apprenticeship training in leadership and the early years.

Learn more at bestpracticenet.co.uk/apprenticeships

Off-the-job training

Apprentices are required to spend 20% of their working hours acquiring new workplace skills, knowledge and behaviours. However, this includes any work-place activities that bring new learning.



The Apprenticeship Levy

Our programmes qualify for funding from the English apprentice levy fund. Employers with a salary bill over £3m per annum are required to pay 0.5% of their salary bill into the levy. These funds are ring-fenced for apprenticeship programmes and after two years unused funds are lost.

If your organisation does not pay into the levy, then it always co-invests with the government. The maximum amount your organisation will pay for apprenticeship training is 5% of the total cost.

Accessing levy funding

Best Practice Network can support your school or setting to engage staff on apprenticeship training and access levy funding.

- Levy paying Academies and Trusts: Drawn down directly using your Apprenticeship Service Account
- Maintained schools (LA funded): Drawn down by the Local Authority from their levy fund
- Non-levy paying schools: Education Skills Funding Agency (ESFA) will fund 95% of the course fee through the 'co-investment' scheme

OUR APPRENTICESHIP LEAD

Tracy is passionate about apprenticeships and the opportunities they bring for new and existing staff to gain new knowledge, skills and behaviours in the workplace. With a background in lecturing and apprenticeships in a large FE College, she has extensive experience of managing and delivering apprenticeships in a range of sectors.



Tracy Clement Apprenticeship Lead

Senior Leader Apprentice (with NPQSL) Level 5

Funding options

£ Funded from Apprenticeship Levy funds or co-investment for non-levy payers where the government pays 95%.

Extend your leadership training and gain a ODM Level 5 apprenticeship standard with our Senior Leaders Apprenticeship with NPQSL.

Benefits

- Nationally accredited and locally delivered qualifications tailored to your needs
- NPQ training with an added focus on behaviour and skills development
- Support the succession of school leaders and build cohesive, effective teams
- (v) Unparalleled support from expert apprenticeship tutors and programme facilitators to check learning and development needs
- Access cutting-edge leadership theory and engaging online multimedia content
- Develop your confidence to effectively take on a leadership role and support your team
- Access and draw on the best available evidence and research

What do I need?

- Support from your headteacher and levy account holder
- 5 GCSE's at Grade C (4) including English and Maths, or able to achieve Level 2 English and Maths whilst on programme
- Must have held residency in the UK for the last three years

Who is it for?

This dual award is for those who are, or aspire to become, a senior leader with cross-school responsibilities such as an experienced middle leader, a SEN coordinator, an assistant headteacher. or other senior staff.

How is it delivered?

Facilitated delivery takes place over an 18-month period with participants submitting a summative assessment task at the end of the 18 months.

Delivery comprises four face-to-face events, three facilitated 3-week core online courses, quarterly school visits, monthly one-to-one review meetings, regular support webinars, work practice activity and end point assessment.

There are two possible start dates per year, one in the autumn term and one in the spring term.

Groups are hosted by a national network of trust and teaching school hub partners ensuring programme content and peer engagement is tailored to reflect local needs.

Available from September 2021.

Learn more at outstandingleaders.org/leader-apprenticeship-npgsl

Headteacher Apprentice (with NPQH) Level 7

Funding options

£ Funded from Apprenticeship Levy funds or co-investment for non-levy payers where the government pays 95%.

Extend your leadership training and gain a Senior Leader Level 7 apprenticeship standard with our Headteacher Apprenticeship with NPQH.

Benefits

- Improve outcomes for pupils and staff within your school
- Develop your confidence to effectively lead and support the whole school
- Critically evaluate your own leadership practice
- Unparalleled support from expert apprenticeship tutors and programme facilitators to check learning and development needs
- Create your own flexible study plan around other work and personal commitments
- Access cutting-edge leadership theory and engaging online multimedia content
- Facilitation and tutor support from serving school leaders
- Gain valuable support from an experienced leadership coach to hone your leadership skills
- Access and draw on the best available evidence and research

What do I need?

- Support from your school or trust and levy account holder
- 5 GCSE's at Grade C (4) including English and Maths, or able to achieve Level 2 English and Maths whilst on programme
- · Must have held residency in the UK for the last three years

Who is it for?

This dual award is suitable for colleagues aspiring to, or already in, a headship role within their school. This includes deputy headteachers and assistant headteachers who are no more than 18 months from applying for a headship.

How is it delivered?

Facilitated delivery takes place over an 18-month period with participants submitting a summative assessment task at the end of the 18 months.

Delivery comprises five face-to-face events, three facilitated 3-week online core courses, quarterly school visits, monthly one-to-one review meetings, regular support webinars, work practice activity and end point assessment.

There are two possible start dates per year, one in the autumn term and one in the spring term.

Groups are hosted by a national network of trust and teaching school partners ensuring programme content and peer engagement is tailored to reflect local needs.

Available from September 2021.

Learn more at outstandingleaders.org/headteacher-apprenticeship-npqh

Executive Leader Apprentice (with NPQEL) Level 7

Funding options

Funded from Apprenticeship Levy funds or co-investment for non-levy payers where the government pays 95%.

Extend your leadership training and gain a Senior Leader Level 7 apprenticeship standard with our Executive Leaders Apprenticeship with NPQEL.

Benefits

- Increased capability and capacity to lead multi-school development, improving outcomes for pupils across the school group or trust
- Increased understanding of self and of the behaviours needed to lead at executive leadership level
- Time to reflect on leadership practice and ability to check learning and development needs
- Unparalleled support from expert apprenticeship tutors and programme facilitators to check learning and development needs
- Access cutting-edge leadership theory and engaging online multimedia content
- Gain valuable support from an experienced leadership coach to hone your leadership skills
- Access and draw on the best available evidence and research

What do I need?

- Support from your school or trust and levy account holder
- 5 GCSE's at Grade C (4) including English and Maths, or able to achieve Level 2 English and Maths whilst on programme
- Must have held residency in the UK for the last three years

Who is it for?

This dual award is suitable for colleagues aspiring to, or already in, leadership roles across several schools or a trust. This includes headteachers, executive headteachers and directors of school improvement.

How is it delivered?

Facilitated delivery takes place over an 18-month period with participants submitting a summative assessment task at the end of the 18 months.

Delivery comprises six face-to-face events (includes one residential), three facilitated 3-week online core courses, quarterly school visits, monthly one-to-one review meetings, regular support webinars, work practice activity and end point assessment.

There are two possible start dates per year, one in the autumn term and one in the spring term.

Groups are hosted by a national network of trust and teaching school partners ensuring programme content and peer engagement is tailored to reflect local needs.

Available from September 2021.

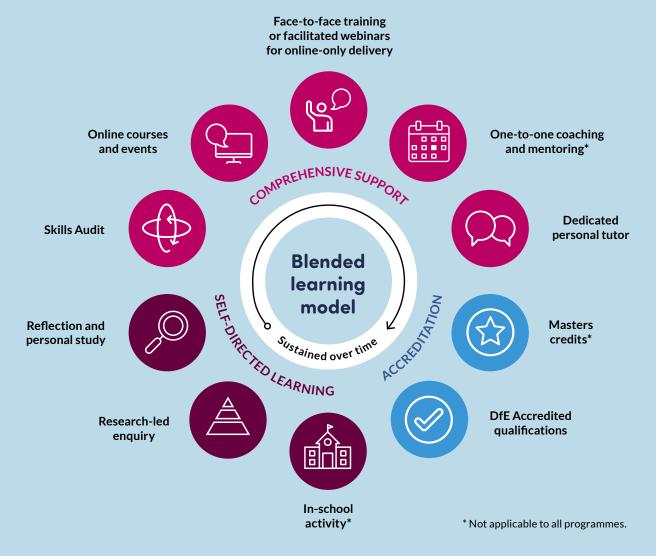
Learn more at outstandingleaders.org/leader-apprenticeship-npgel

A flexible way to learn

Our programmes make use of a blended delivery model consisting of face-to-face events, online study, and webinars.

Participants will attend face-to-face events if they choose to complete the programme via the blended delivery model. Our nationwide delivery network allows us to bring face-to-face training to a school near you and facilitated by local school leaders or local experts.

Participants access online learning and support via our virtual learning environment (VLE) Canvas. Through Canvas, participants are able to engage with their peers, access multimedia content, submit work for assessment and receive quality feedback from their mentor or tutor.



Online-only delivery

Participants can choose to complete our programmes via our online delivery model. This approach includes facilitated online webinars as well as extra tutor support.

Outstanding Leaders Partnership (OLP) is a national network of teaching school hubs, trusts and dioceses working collaboratively to design, host, and deliver professional development for the education workforce.

Accredited by the Department for Education, OLP is a leading provider of the National Professional Qualifications (NPQs). We help improve the capability, confidence and capacity of thousands of teachers and school leaders every year.

Supported by **Best Practice Network**, we are also a DfE accredited provider to deliver training for Early Career Teachers and their in-school Mentors through the Early Career Framework (ECF) reforms.

Learn more

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